

Kaikoura Tomorrow -  
What do we want Kaikoura to be like in 10 years?



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## Our Vision

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*The Kaikoura community displays responsible custodianship of its unique natural, social, cultural and built environmental resources by ensuring the sustainable utilisation and management of these resources.*

*It is a community that treasures the present small-scale town atmosphere and retains and enhances this coastal village character.*



## Taking a Sustainable Development Approach

The Local Government Act 2002 states a new purpose for local government; to promote the social, economic, environmental and cultural wellbeing of communities, in the present and for the future. Put simply, we see this as taking a sustainable development approach.

National Geographic has defined this approach as “managing all resources to ensure economic, social and aesthetic needs can be fulfilled while maintaining cultural integrity, essential ecological processes, biological diversity and life support systems” and that, in a nut shell, is what we aim to do.

This community is fortunate in that both its residents and its visitors share the same desire for our future. That is;

- We should retain our small coastal town atmosphere.
- We continue to have friendly local residents.
- We have an economically, environmentally and socially sustainable future
- We have full employment, excellent social amenities and customer choice.

But none of this is to be at the expense of our environment.

When taking a sustainable development approach to managing our slice of paradise we must take care to consider;

- Environment
- Aesthetics
- Interpretation
- Tourism Management
- Community Interaction

In looking after our environment we need to increase participation levels and promote recycling programmes. We need to be involved in certification programmes such as Green Globe and Communities for Climate Protection. We need to be involved in restoration programmes such as Trees for Travellers, Te Korowai and implementing biodiversity strategies. We need to assist in species protection such as Hutton’s Shearwaters, Black Eyed Gecko’s and our endangered marine life. We also need to continue to develop our significant natural area programmes by working with our Regional Council, Department of Conservation and other guardian groups.

To take care of our aesthetics we need to retain our scenic beauty by having a robust District Plan, have plenty of green space, have many recycling stations and rubbish bins, endeavour to preserve our historic buildings and heritage, and finally ensure the ambiance of the community is not damaged by inappropriate noise levels.

We need to ensure that both residents and visitors understand what this community is about. We therefore need to have excellent interpretative signage, we need to have a strong visitor centre with excellent information material, we need to have good local training programmes as well as signage explaining restrictions and again this type of activity can be done in conjunction with our partners the Department of Conservation, the local I-Site, local Runanga, Te Korowai, Marine Guardians, Forest and Bird and stream care groups.

We need to ensure that our tourism management is done in such a way as to preserve our community’s integrity. We need to ensure developers include green space in their developments. We need to ensure that developers provide environmentally sustainable developments. We need

to respect our local customs and we need to protect sensitive and historical sights. We need to measure the quality versus the quantity of our tourism needs and desires and we need to ensure we have the appropriate developmental controls that will allow us to develop without adversely affecting what we currently have.

We also need to have strong community interaction. We need a community which is supportive, that is prepared to let their Council know their views and is prepared to be involved in the decision making processes. We need a community that cares about its environment and is willing to volunteer its time to assist in maintaining our small slice of paradise.

We believe that by achieving the above and working with our partners, our Runanga, our Regional Council, business organisations, community groups, national organisations, regional organisations, linking with universities and having a strong focus on meeting and or beating our Green Globe best practice benchmarks, we are definitely taking a sustainable development approach to the ongoing management and administration of our district and will continue to be a leader in this approach to destination management.

## Community Outcomes – What Are They?

What are they? Simply put, Community Outcomes are the goals that our community wants Kaikoura to be like, or to have, in the next 10 years.

It is important to remember that the outcomes expressed in this Long Term Council Community Plan are *the Community's* outcomes, and not just the Council's. They are an expression of the wants and needs of the people who live here, and set the strategic direction that Council, and other organisations that have an influence, must take.

Our community has identified 8 key Community Outcomes;

1. Sustainable Development
2. Quality Water & Wastewater Systems
3. Safe, Efficient Transport Network
4. Opportunities for Quality Education & Employment
5. A Quality Standard of Housing
6. Environmental Protection & Enhancement
7. Affordable Access to Quality Community Facilities
8. Community Involvement in Planning the Future and Managing the Present

These are discussed in the following pages of this section. These Community Outcomes were first developed back in 2002, as a result of the workshops held with people in our community at the *Kaikoura Celebration: Foundation for the Future* Conference. In 2006 these Outcomes were confirmed as still being appropriate by our community following A&P Show displays, surveys and public meetings. No changes to the Community Outcomes have been requested by our community for the 2009-2019 Long Term Council Community Plan.

Since the 2006 LTCCP was prepared, we begin to more fully understand the scope and level of involvement with all aspects of daily life that the LTCCP encompasses. The LTCCP is not just about how Council provides roads, water and sewerage services. It is a long term plan to help make Kaikoura a better place to live, work, learn, play, grow up and grow old in.

Some of the Community Outcomes can be influenced entirely by Council through its activities. Some outcomes may be only partially influenced by Council, and require the input and assistance from some other organisation or sector of the Community. For the purposes of this LTCCP, Council's role has been defined as Service Provider, Partner, Regulator, Facilitator, or Advocate, depending on the level of influence and/or direct control Council has to progress each of the Community Outcomes.

For each Community Outcome, strategies have been developed which set out the main objectives for the next ten years, and these are detailed in the following pages of this section. Each key objective then links to the specific Council Activity influencing that objective.

This follows through to the Council Activities section of the plan, where each of the strategic objectives from this section are matched to the council activity with the greatest influence, including performance measures and targets which show how our progress on each of the strategic objectives will be monitored.

Council will report on its progress against these measures every year in its Annual Reports, where the measure directly relates to a council activity.

## Other Key Strategic Planning Documents

The community outcomes in this Long Term Council Community Plan are closely linked with other Council strategic planning documents. Our Asset Management Plans, for example, refer directly to community outcomes.

The Kaikoura Physical Activity Plan, the Kaikoura Walking and Cycling Strategy, Kaikoura Waste Management Plan, Kaikoura Transport Study and the Kaikoura Biodiversity Strategy all link to and support the community outcomes contained within this ten year plan; and it is from these plans that many of the actions required to achieve outcomes are derived.

In developing new plans and strategies, Council considers how these new initiatives will help to achieve our community outcomes.

In turn this ten year plan also supports the key strategic planning documents of other organisations, such as on page 36 this plan states that it recognises the importance of **Te Poha O Tohu Raumati** (Te Runanga O Kaikoura Environmental Management Plan).

## Working with Other Organisations

Some outcomes, or the actions required to achieve them, may be entirely beyond the scope of Council's influence. In these instances, Council will need to work closely with the organisations most in a position to achieve our community outcomes. These organisations may be local or regional organisations, Maori, central government, or non-government organisations, or may even be the private sector. These lead organisations are acknowledged on the following pages for each of the strategic objectives under our Outcomes.

## Monitoring our Progress

Council monitors its own progress towards achievement of the community outcomes via the Council Activities section, and the actual results are provided annually in our Annual Reports.

The Local Government Act also requires Council to report on the *community's* overall progress towards the achievement of community outcomes, even if Council does not have any real influence over the outcome or the actions done by other organisations.

Our measures we will use to monitor our community's progress are per the following pages. The actual results will be published every three years in a Community Outcomes Report. The actual results from the 2006-2016 Long Term Council Community Plan's community outcome performance measures will be published later in 2009.

## Sustainable Development

**Strategic Objective:** To encourage economic growth that is soundly planned and economically, environmentally, socially and culturally sustainable, in order to generate employment and provide improved local amenities; while protecting social cohesion, traditional culture, historic heritage and our precious natural resources.

To achieve this outcome we need to:

**Maintain a commitment to the Green Globe certification programme**, undertaking innovative initiatives to ensure that Council and the community continue to meet or exceed the benchmark indicators, and that the community maintains its Green Globe certified status.

**Provide and plan for good quality, cost efficient infrastructure, facilities, amenities and services** that meet the needs of the community now and into the future.

**Develop, strengthen and support the tourism industry** including maintaining and enhancing Kaikoura's presence in key markets, investigating options for product development as well as strengthening existing strategic partnerships

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council	District Development <i>(Environment Planning)</i>	Facilitator
Kaikoura District Council NZ Transport Agency Ministry of Education Canty District Health Bd Dept of Conservation Mainpower NZ Ltd Telecom NZ Ltd NZ Historic Places Trust	Roading Water Services Sewerage & Stormwater Refuse & Recycling Community Facilities Commercial Activities District Development <i>(Community Services)</i>	Service Provider Advocate
Kaikoura District Council	District Development <i>(Tourism &amp; Dev)</i>	Facilitator

## Sustainable Development

To achieve this outcome we need to:	Lead Organisations	Council Activities influencing this Outcome	Council's Role
<b>Protect life and property in the event of Civil Defence Emergency, and other significant adverse events</b> , by ensuring we are prepared for and have the ability to respond to and recover from any such event.	Kaikoura District Council Environment Canterbury NZ Police, NZ Fire Svc St Johns Ambulance Svc	Safety & Wellbeing ( <i>Civil Defence</i> )	Service Provider Advocate
<b>Encourage the design and construction of sustainable developments and buildings</b> to increase energy efficiency, reduce waste and increase efficient use of potable water, through appropriate planning policies and removing unnecessary barriers where they exist.	Kaikoura District Council Dept of Building & Housing EECA	Regulation & Control ( <i>Statutory Planning</i> )	Regulator Advocate
<b>Conserve traditional culture and historic heritage</b> by developing partnerships with lead organisations, and other relevant organisations as necessary, to actively promote sustainable strategic goals for culture and historic heritage	Te Runanga O Kaikoura, Historic Places Trust, Kaikoura Historic Society	District Development ( <i>District Planning</i> )	Facilitator Partner Regulator
<b>Preserve the present small-town atmosphere and coastal village character that makes Kaikoura so unique</b> , reducing nuisance from wandering animals, noise, litter, vandalism or disruptive behaviour, by effectively managing licensed activity and undertaking regulatory functions.	Kaikoura District Council	Regulation & Control ( <i>Dog &amp; Stock Control</i> ) ( <i>Liquor Licensing</i> ) ( <i>Statutory Planning</i> )	Regulator
<b>Recognise the importance of Te Poha O Tohu Raumati</b> (Te Runanga O Kaikoura Environmental Management Plan)	Te Runanga O Kaikoura Kaikoura District Council	Regulation & Control ( <i>Statutory Planning</i> )	Regulator

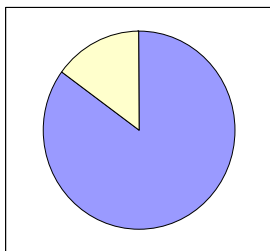
## Sustainable Development

To achieve this outcome we need to:

**Ensure that development and activity is carried out responsibly, and sensitive to the health and safety of residents and visitors,** by ensuring food premises, public and school swimming pools, hairdressers, and other services maintain high standards of hygiene.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council	Safety & Wellbeing <i>(Environmental Health)</i>	Regulator

We will know we are succeeding when;	We will measure the community's progress by;	We'll get this information from;
People's standard of living improves	Average annual earnings and disposable income	Statistics NZ Census of population and dwellings
The district actively conserves water and energy resources	Energy consumption per person	Green Globe benchmark indicators
	Water consumption per person	Green Globe benchmark indicators
Our culture and heritage is proudly sustained	The percentage of people who have a pride in our district	Resident Survey



Council's ability to influence this outcome is estimated at 85%.

## Quality Water & Wastewater Services

**Strategic Objective:** To provide and plan for good quality, cost effective water and wastewater infrastructure that will meet the needs of the community now and into the future.

To achieve this outcome we need to:

**Plan for infrastructure** to support anticipated development needs, including investigation into existing and future services.

**Provide an uninterrupted water supply that is potable, reliable, accessible, affordable, and aesthetically pleasing**, with adequate flow and pressure as per the requirements of each community

**Plan for equitable water consumption, and reduction in water use per capita**, using innovation through public education, initiatives, and by installing water meters as appropriate per the Water Supply Bylaw.

**Ensure that sewage is collected, treated and disposed of efficiently and appropriately** to protect the health and safety of our community.

**Improve stormwater capacity to protect property in the event of flooding**, and ensure that access throughout the district is maintained in such event.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council Environment Canterbury	Leadership & Governance ( <i>Support Services</i> )	Facilitator
Kaikoura District Council Environment Canterbury	Water Services	Service Provider
Kaikoura District Council	District Development ( <i>Environment Planning</i> )	Advocate Regulator
Kaikoura District Council Environment Canterbury	Sewerage & Stormwater ( <i>Sewerage</i> )	Service Provider
Kaikoura District Council Environment Canterbury	Sewerage & Stormwater ( <i>Stormwater</i> )	Service Provider

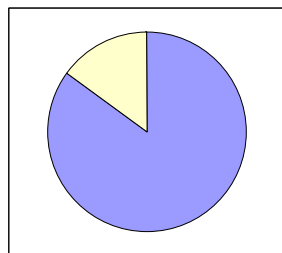
## Quality Water & Wastewater Services

To achieve this outcome we need to:

**Protect the health of all residents and visitors** by ensuring that public drinking water supplies meet safe drinking water standards.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council	Safety & Wellbeing ( <i>Environmental Health</i> )	Regulator

We will know we are succeeding when;	We will measure the community's progress by;	We'll get this information from;
We have good quality, cost effective water and wastewater services	People's perception of the quality of these services	Resident surveys
	The operating cost of providing these services per property	Council records
The infrastructure is soundly planned to provide for future growth	Asset management plans are reviewed at least every three years	Council records



Councils ability to influence this outcome is estimated at 85%.

## Safe, Efficient Transport Network

**Strategic Objective:** To protect the safety of all road users, and protect strategic transport assets, while also providing for sustainable transport development and promoting alternative environmentally friendly modes of transport.

To achieve this outcome we need to:

**Ensure that the safety of all road users is paramount**, by educating users of Kaikoura roads about local road conditions, and coordinating transport safety issues with roading service providers and regulators.

**Meet the needs of the Kaikoura township for expansion by** encouraging development of parallel roads, walkways and cycleways to relieve the State Highway of conflicting uses, and planning for the upgrade of the Ludstone Rd & West End intersection

**Maintain and upgrade the district roading network** in a cost effective manner, enhancing access and reducing nuisance of potholes, surface defects and dust.

**Advocate for the Inland Road to be designated to State Highway status**, thereby acknowledging its true use as the Alpine Pacific Triangle Highway and securing its future as a strategic visitor thoroughfare.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council NZ Transport Agency NZ Police	Safety & Wellbeing <i>(Land Transport Safety)</i>	Facilitator
Kaikoura District Council NZ Transport Agency Private Sector Dept of Conservation	Roading	Service Provider Facilitator
Kaikoura District Council NZ Transport Agency	Roading	Service Provider
Kaikoura District Council Hurunui District Council	Leadership & Governance <i>(Governance)</i>	Advocate

## Safe, Efficient Transport Network

To achieve this outcome we need to:

**Provide for efficient traffic flows**, particularly in the West End and Beach Road, by reducing the instances of inappropriate or inconsiderate parking.

**Develop airport facilities** as required to service passenger traffic, until such time as the scale of operation warrants fully commercial management.

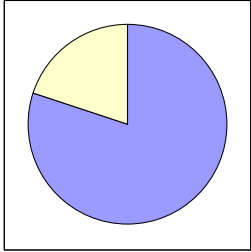
**Contribute to a reduction in greenhouse gas emissions and energy use, and improve air quality**, by encouraging the community use more sustainable forms of transport

**Encourage and support people in Kaikoura to choose walking and cycling for active, healthy lifestyles and an improved environment**, by developing a safe, accessible, and integrated network for walking and cycling.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council NZ Transport Agency	Regulation & Control ( <i>Traffic Control</i> )	Regulator
Kaikoura District Council Private Sector	Commercial Activities ( <i>Airport</i> )	Service Provider Partner
Kaikoura District Council Environment Canterbury	District Development ( <i>Environment Planning</i> )	Advocate Facilitator
Kaikoura District Council	District Development ( <i>District Planning</i> ) Rooding	Advocate Service Provider

We will know we are succeeding when;	We will measure the community's progress by;	We'll get this information from;
The number of deaths or injuries as a result of road accidents is reduced	The number of road accidents causing death or injury	NZ Transport Agency reports
The infrastructure is soundly planned to provide for future growth	Asset management plans are reviewed at least every three years	Council records

## Safe, Efficient Transport Network



Councils ability to influence this outcome is estimated at 80%.

## Opportunities for Quality Education and Employment

**Strategic Objective:** To ensure all residents of Kaikoura have access to quality primary and tertiary educational facilities, and are able to finish school with appropriate skills and attitudes to contribute meaningfully to the workforce, and enter an environment with opportunities for long term and fulfilling employment.

To achieve this outcome we need to:

**Promote the provision of quality primary and tertiary education facilities within the district**, to ensure that the youth of Kaikoura have access to well-delivered education opportunities within supportive environments.

**Support a feasibility study into creating a unique, needs based, community focussed model for trade training** in Kaikoura.

**Support educational review outcomes as outlined in the Draft Strategic Plan by Education Kaikoura** (the outcome of this review by the Ministry of Education is currently unknown).

**Support the creation of a Labour Market Development Strategy**, with a view to facilitating a diverse economic base that has capacity to create new employment opportunities.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Ministry of Education All district schools	Leadership & Governance ( <i>Governance</i> )	Advocate
Kaikoura District Council	District Development ( <i>SEEK</i> )	Facilitator
Ministry of Education Education Kaikoura	Leadership & Governance ( <i>Governance</i> )	Advocate
Kaikoura District Council	District Development ( <i>Tourism &amp; Dev</i> )	Facilitator

## Opportunities for Quality Education and Employment

To achieve this outcome we need to:

**Support youth initiatives which give the young people of Kaikoura the opportunity to engage in programmes and learn skills** they would otherwise not have access to – eg Kaikoura Youth Skills project

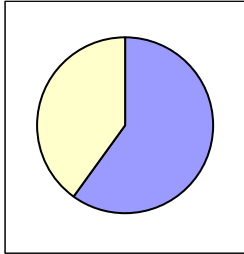
**Support and promote Adult and Community Education (ACE) at Kaikoura High School which provides adults with the opportunity to engage in many different programmes and learn skills** they would not have access to – eg. Boatmasters Certificate

Work with relevant organisations to **encourage the employment of school leavers and youth in long term, meaningful employment** and/or training (such as apprenticeships).

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council Ministry for Youth	Safety & Wellbeing (Community Developmt)	Facilitator
Kaikoura High School	Safety & Wellbeing (Community Developmt)	Advocate
Private Sector Kaikoura District Council Ministry of Social Development	District Development (SEEK)	Advocate Facilitator

We will know we are succeeding when;	We will measure the community's progress by;	We'll get this information from;
People in our district are suitably qualified	The percentage of people aged 18 or over with a qualification	Statistics NZ Census of population and dwellings
The labour force participation rates increase	The percentage of people in full and part-time employment	Statistics NZ Census of population and dwellings
An independent review of schools confirms education opportunities are well-delivered	The percentage of schools with ERO reports not requiring a revisit within 12 months	ERO (Education Review Office)

## Opportunities for Quality Education and Employment



Council's ability to influence this outcome is estimated at 60%.

## A Quality Standard of Housing

**Strategic Objective:** To ensure all residents of Kaikoura have access to a quality standard of housing that is affordable and has been designed to optimise energy efficiency and water use, and has been built in a sustainable manner with adequate warmth and insulation, for the long-term health of its occupants.

To achieve this outcome we need to:

**Provide for a quality standard of housing that provides for comfortable and affordable living standards**, facilitating retro-fitting projects, and encouraging energy efficient designs, where applicable.

**Review all activities and their funding** to ensure that costs and benefits are equitably matched as between various sectors of the community, to reduce the impact of rates requirements on the residential householder.

**Ensure that all housing is built to a quality standard**, by fulfilling Council's obligations to the Building Act, and encouraging sustainable energy efficient design and construction of all new buildings.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Central Government Private Sector	District Development <i>(District Planning)</i>	Facilitator
Kaikoura District Council	Leadership & Governance <i>(Governance)</i>	Facilitator
Kaikoura District Council Private Sector	Regulation & Control <i>(Building Control)</i>	Regulator

## A Quality Standard of Housing

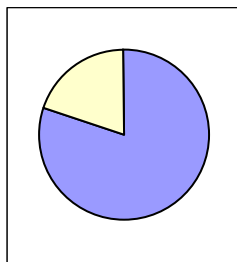
To achieve this outcome we need to:

**Ensure that new dwellings within Council’s water supply areas have access to a potable water supply** which is provided at an affordable cost.

**Ensure that all urban properties have access to a sewerage system** that is efficient and affordable.

Lead Organisations	Council Activities influencing this Outcome	Council’s Role
Kaikoura District Council	Water Services	Service Provider
Kaikoura District Council	Sewerage & Stormwater	Service Provider

We will know we are succeeding when;	We will measure the community’s progress by;	We’ll get this information from;
Suitable housing is available and affordable	The number of people on housing waiting lists	Housing Corporation NZ, Council records, plus local real estate agencies
Housing within the district is built to a good quality standard	The number of homes affected by “leaking home syndrome”	Council records



Councils ability to influence this outcome is estimated at 80%.

## Environmental Protection and Enhancement

**Strategic Objective:** To protect the natural environment of our district from the mountains to the sea, ensure the sustainable management of resources, and integrate the perspective of kaitiakitanga or guardianship.

To achieve this outcome we need to:

**Lead the community through sound resource management practices, and encourage sustainable management of resources,** by implementing the Communities for Climate Protection plan, and by continually promoting a reduction in water and energy use

**Provide a planning framework that makes the district a vibrant and enjoyable place to live, work and play,** by creating attractive urban places that encourage growth and economic development, with minimal environmental impacts.

**Continue our commitment to Zero Waste, and produce a Waste Management Plan,** based on the hierarchy of “Reduce, Reuse, Recycle, Recover, including planning for future treatment and disposal options.

**Protect life, property and the environment from rural fires,** by ensuring we are prepared for and have the ability to respond to rural fire emergencies

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council	Water Services	Advocate Facilitator
Kaikoura District Council	District Development <i>(District Planning)</i>	Facilitator
Kaikoura District Council Innovative Waste Kaikoura	Refuse & Recycling	Service Provider Partner
Kaikoura District Council	Safety & Wellbeing <i>(Rural Fire Control)</i>	Service Provider

## Environmental Protection and Enhancement

To achieve this outcome we need to:

**Continue to increase the areas of indigenous biodiversity** through partnerships with lead organisations, and by implementing the Significant Natural Areas programme and the Canterbury Regional Biodiversity Strategy.

**Implement Communities for Climate Protection Plans to achieve a reduction in energy use and reducing greenhouse gas emissions** by 100% in organisational context and 60% in community contexts, over a 20 year period

**Develop an effective strategy for the protection of coastal areas, and the illegal depletion of marine resources**, by advocating and working with agencies to reduce the incidents of inappropriate camping and poaching

**Investigate possible locations and potential installation of new public toilets along the coastal reserves**, with particular emphasis on high use areas, and maintain these in conjunction with community organisations in those areas.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Department of Conservation, Environment Canterbury, Kaikoura District Council , Kaikoura landowners, Queen Elizabeth II Trust, Te Runanga O Kaikoura	District Development ( <i>Environment Planning</i> )	Partner Facilitator Advocate
Kaikoura District Council	District Development ( <i>Environment Planning</i> )	Facilitator Advocate
Dept of Conservation Ministry of Fisheries Te Korowai o Te Tai o Marokura	Leadership & Governance ( <i>Governance</i> )	Facilitator Regulator
Dept of Conservation Kaikoura District Council Environment Canterbury	Community Facilities ( <i>Public Toilets</i> )	Service Provider Facilitator Partner

## Environmental Protection and Enhancement

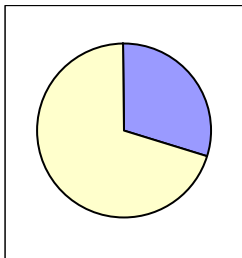
To achieve this outcome we need to:

**Enhance public awareness, understanding and support of biodiversity** through the Canterbury Regional Biodiversity Strategy and implementation of the strategy.

**Preserve and enhance the scenic and amenity values** of the district by ensuring that coastal reserves and public places are clean and free of waste and litter.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Environment Canterbury Kaikoura District Council	District Development ( <i>Environment Planning</i> )	Facilitator Partner Advocate
Kaikoura District Council Dept of Conservation	Refuse & Recycling	Service Provider Partner Advocate

We will know we are succeeding when;	We will measure the community's progress by;	We'll get this information from;
Significant areas of indigenous biodiversity are protected	The total area set aside for conservation of native species	Dept of Conservation plus Council records
Our waterways are of good quality	Tested waterway samples passing quality guidelines	Green Globe benchmark indicators



Council's ability to influence this outcome is estimated at 30%.

## Affordable Access to Quality Community Facilities

**Strategic Objective:** To ensure that all residents and visitors to Kaikoura have access to adequate sports and recreational facilities, health and cultural facilities, that are affordable and of good quality.

To achieve this outcome we need to:

**Provide attractive recreational reserves**, and ensure that these areas continue to be developed with the expansion of the urban area, and maintained to the highest appropriate standard.

**Develop sports, leisure and cultural facilities** at a location or locations that satisfy the wishes of the community, including an indoor pool, indoor sports complex, gymnasium, museum, and potentially also local government offices.

**Advocate for health facilities which encompass all health services and agencies necessary to maintain a high level of wellbeing** in our small rural isolated community, and advocate for social service agencies to provide a good level of service locally

**Encourage increased physical activity**, through the provision of walking and cycling tracks, and by implementing the Kaikoura Physical Activity Plan and the Kaikoura Walking and Cycling Strategy

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council	Community Facilities (Parks & Reserves)	Service Provider
Kaikoura District Council Kaikoura Historic Society Local Sports Clubs	Community Facilities (Properties) Commercial Properties (Leased Properties)	Facilitator Service Provider
Canty District Health Bd Ministry of Health	Leadership & Governance (Governance)	Advocate
Kaikoura District Council Regional Sports Trusts, Local Clubs	Community Facilities (Parks & Reserves)	Service Provider Partner Facilitator

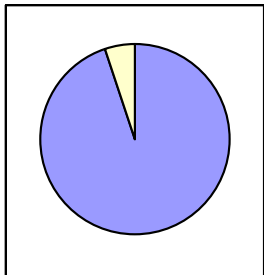
## Affordable Access to Quality Community Facilities

To achieve this outcome we need to:

**Operate and maintain a diverse library service as an educational, informational, recreational and cultural resource**, which satisfies the developing needs of the Kaikoura community

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council	Community Facilities <i>(Library)</i>	Service Provider

We will know we are succeeding when;	We will measure the community's progress by;	We'll get this information from;
People are actively involved in sports and recreation	The percentage of people who say they are actively involved in sports and recreation	Resident surveys
People use the library	The number of people who use the library	Council records (door count)
People are satisfied with health, education, electricity supply, telecommunications, etc	The percentage of people satisfied with each facility or service	Resident surveys



Council's ability to influence this outcome is estimated at 95%.

## Community Involvement in Planning the Future and Managing the Present

**Strategic Objective:** To engage the whole community in planning the future and managing the present.

To achieve this outcome we need to:

**Improve communication and consultation** processes with the community, so as to ensure open, consistent and transparent local governance, encourage dialogue about change, obtain agreement about broad direction, and benefit from the maximum application of local knowledge and expertise.

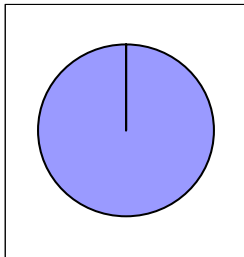
**Continually improve on our working partnership with Iwi and Te Runanga O Kaikoura**, so as to develop a shared vision and mutual accountability for its achievement, through inclusion of Iwi in management processes for strategic planning and resource management.

**Support and encourage youth involvement in community decision making processes and participation** in the local community through Kaikoura Youth Council.

Lead Organisations	Council Activities influencing this Outcome	Council's Role
Kaikoura District Council	Leadership & Governance ( <i>Governance</i> )	Facilitator
Te Runanga O Kaikoura	District Development ( <i>District Planning</i> )	Partner Facilitator
Kaikoura District Council Kaikoura Youth Council	Leadership & Governance ( <i>Governance</i> )	Facilitator

## Community Involvement in Planning the Future and Managing the Present

We will know we are succeeding when;	We will measure the community's progress by;	We'll get this information from;
People actively participate in decision making	Voter turnout at local government elections	Council records
	The percentage of people who agree that Council takes notice of its residents' views	Resident survey



Councils ability to influence this outcome is estimated at 100%.