

**KAIKOURA EARTHQUAKE RECOVERY COMMITTEE MEETING HELD
ON WEDNESDAY 13 DECEMBER 2017 AT COUNCIL CHAMBERS,
KAIKOURA CIVIC BUILDING, 96 WEST END, KAIKOURA.**

AGENDA

1. *Apologies*
2. *Matters of Importance to be raised as Urgent Business*
3. *Confirmation of Minutes*
 - *Earthquake Recovery Committee 08/11/2017* *page 1*
4. *Social Recovery Update* *page 5*
5. *Economic Recovery Update* *page 12*
6. *Building Update* *page 14*
7. *Waste Project Update* *page 15*
8. *Rebuild Update* *page 18*
9. *Community Facilities (to be circulated Monday 11th December)* *page 22*
10. *Urgent Business*
11. *Earthquake Recovery Public Excluded Session*
Moved, seconded that the public be excluded from the following parts of the proceedings of this meeting, namely
 - a. *Confirmation of Earthquake Recovery Public Excluded Minutes 08/11/2017*
 - b. *Harbour Update*
 - c. *Temporary Accommodation*
 - d. *Natural Hazards.*

The general subject matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) and 7(2)(i) of the Local Government Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each to be considered	Reason for passing this resolution in relation to each matter	Grounds of the Act under which this resolution is made
Confirmation of Earthquake Recovery Committee Public Excluded Minutes 08/11/2017, Harbour Update, Temporary Accommodation, Natural Hazards.	The exclusion of the public from the whole or the relevant part of the proceedings of the meeting is necessary to enable the Local Authority to protect information where the making available of that information would likely	Section 48(1)(a) and 7(2)(b)(ii)

	unreasonably to prejudice the commercial position of the person who supplied the information or who is the subject of the information	
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To:	Earthquake Recovery Committee
Date:	13 December 2017
Subject:	Social Recovery Update
Prepared by:	Susi Haberstock Social Recovery & Community Development Officer
Authorised by:	Angela Oosthuizen Chief Executive

Purpose

The purpose of this report is to update KDC on the implementation of the Social Recovery Framework. The framework supports agencies and organisations to empower individuals and communities to positively adapt to their changing environments following the 14th November 2016 Earthquakes:

a. Agency update:

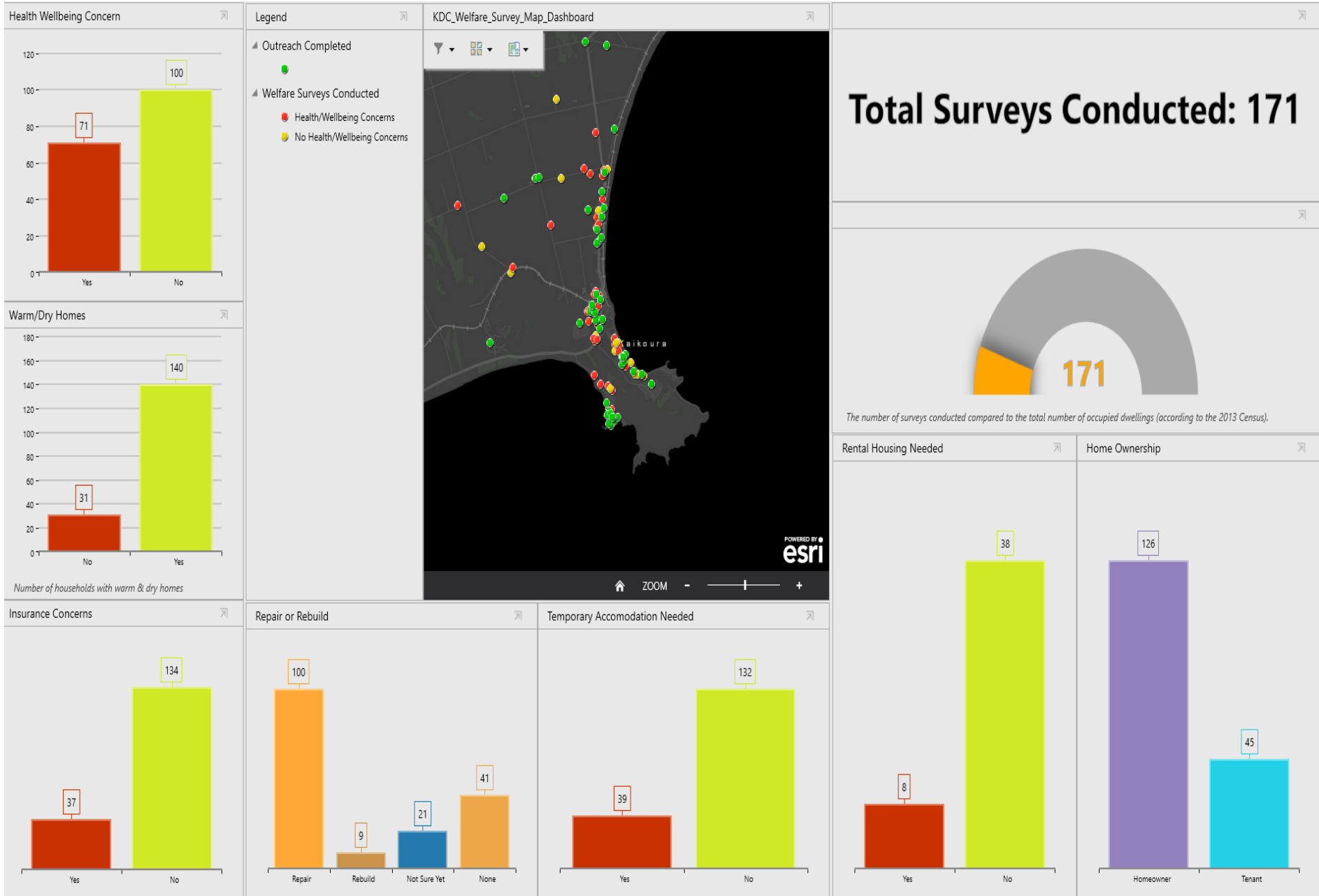
<p>Kaikoura District Council</p>	<p>Susi Haberstock (Community Services):</p> <ul style="list-style-type: none"> We have been successful in our bid for an additional community comms resource (\$65,000), freeing up the Communications Officer to do more KDC focused comms. The Emergency Management Officer will be running Tourism Employers as First Responders Workshops. If businesses are anxious about being prepared for future events, they are encouraged to speak to the Emergency Management Officer for guidance. Council and Environment Canterbury (ECAN) currently have a Communications survey underway, this is targeting district residents and is almost complete. There have been 400 individuals surveyed regarding where they receive their information from. Results were gathered through mixed channels. The results are due around mid-December. At the last Social Recovery meeting (SETG), there was discussion about life after the rebuild. Once the road works begin to slow down or finish up there will be many individuals without jobs. This is an issue that needs to be addressed now and those present expressed that this was a concern they shared.
<p>All Right? Campaign</p>	<p>All Right? in conjunction with NCTIR had organised to take residents up State Highway 1 North to show the work that has been done.</p>
<p>Canterbury District Health Board</p>	<p>There Recovery & Well Being Team now had additional support to continue in to the new year. The need for secondary services has tailed off, which means that needs are being met.</p> <p>Activity in support of Psychosocial Recovery</p> <p>Top presenting issues (by number):</p> <ul style="list-style-type: none"> Cannot afford expert advice (37) Insurance assessment or settlement dispute (21) Waiting on scopes of work (15) <p>Recovery and Wellbeing contacts will continue to be monitored especially the recent increase in North Canterbury.</p>

<p>Department of Internal Affairs</p>	<p>DIA were administering the Lottery Earthquake Relief Fund. The purpose of this fund is to improve the wellbeing of the Communities affected by the earthquake. Currently there were 185 grants made for all earthquake affected areas, 86 of which have benefited the Kaikoura area. Initially in total there were funds of \$5.4 million and \$1.3 million of this is still available. This fund has the capacity to finance projects not just services, however currently more applications were being declined, as it is now harder for those applying to give evidence of an immediate need due to the earthquake.</p> <p>There is now a Lottery Fund of \$7.5 million available for the repairs or the replacement of Community facilities due to earthquake damage. These funds were available to everyone not just Councils, and that there needed to be communication between Council and the Community to identify what their priorities are. The key message was not to see the Lottery Grant as the only option for funding. The priority for these funds were small rural and or isolated communities. Those considering making an application should call first to discuss (Sally Latham 027 557 0819).</p>
<p>Kaikoura Health</p>	<p>The Earthquake Support Navigator has now settled into the role and was enthusiastic and keen to get going providing support to families having difficulties with their homes due to the earthquake.</p> <p>Kaikoura Health is currently setting up a Health Advisory Group. Expression of Interest forms could be obtained from Angela Blunt.</p>
<p>MBIE - Temporary Housing</p>	<p>Looking at bringing all the temporary housing needs under one umbrella and finding different supports for residents who are not eligible.</p>
<p>New Zealand Red Cross</p>	<p>Hardship Support Package</p> <p>The quarterly report, ending 30 September from Community Energy Action (CEA) stated that CEA had 487 households on their database for follow-up and assessment: 219 in Kaikoura. In total, 45 electricity payments were made. Over 100 homes received curtains. 10 homes received draught stopping door sausages and scoopies. 20 home assessments were completed. The CEA curtain bank van completed 8 trips through Hurunui and Kaikoura, with several information presentations through Hurunui.</p> <p>Recovery Matters and Psychosocial First Aid</p> <p>Discussions commenced with a variety of workplaces and small community groups to identify needs for wellbeing support, by way of preparing volunteers with some Psychosocial First Aid (PFA) training or providing practical support for people as they progress through their own recovery (Recovery Matters sessions). A number of these will be delivered in November and December.</p> <p>Bounce</p> <p>The Bounce team held a workshop with the Kaikoura Youth Council to undertake a needs analysis of the youth community in Kaikoura: what had been working well, what could be improved and opportunities for the future. The purpose was to identify whether a wellbeing-specific youth initiative would be beneficial for youth in Kaikoura. The report is being completed.</p> <p>Events</p> <p>New Zealand Red Cross is working with Plunket to support events to be held over summer in Churchill Park. Families with young children have identified a need to have a portable toilet at the park. Approval has been given by Council and will be available for six months, ending 25 April 2018.</p>

	<p>School Children’s Grant New Zealand Red Cross had initial discussions with the Ministry of Education about offering a School Children’s Grant to Schools during 2018. The purpose of the grant is to provide extra assistance with earthquake related needs which may be impacting children’s health and well-being. Eligibility requires children and young people in Years 1-15 attending schools registered with the MOE and located within the Hurunui, Kaikoura and Marlborough Territorial Authorities and not be classed as an Early Childhood Provider or a tertiary education or training provider. Further information will be available early 2018.</p> <p>Critical Issue noted Accommodation is at a critical level, with demand outstripping supply: for families exiting homes destined for rebuild or repair; for roading workers, contractors and seasonal workers; and for tourists. With this extreme demand, the rental prices are escalating affordability is problematic. The matter is urgent, and although much longer term discussion has occurred on this matter, solutions need to be developed.</p>
<p>North Canterbury Rural Support Trust</p>	<ul style="list-style-type: none"> • Generally, good spring growth for all farmers • Continue to keep a watch on farmers throughout the Hurunui and Kaikoura districts through Area Rep Volunteers • Working with 2 families in Kaikoura – mainly through insurance issues (in a support role) but also affects directly from the EQ on farming practices and future • We are hearing that the time and energy dealing with insurance is wearing thin with many farmers and they are exhausted. • ‘Kaikoura Rural Ladies evening’ event on the 5th December – fun night out with guest speaker Fiona Redfern about her book ‘Life on Muzzle’ plus goodie bags and spot prizes • NCRST has purchased a licence for ‘Good Yarn’ Workshops – these are on basic mental health for farmers and rural professionals – “Enabling Farming Communities to talk about Mental Health”. These will be delivered in the Kaikoura district in the first half of next year.
<p>Te Ha o Matauranga</p>	<p>Working with Red Cross to support two Recovery Matters workshops in next few weeks.</p> <p>The Collaborative Trust in Chch are bringing some youth mental health workshops up on 4/5 Dec – on de-escalation, self-harm and suicide as well as a parent focused session.</p> <p>Community Participation, Communication and Engagement: Te Hā produces a 6 weekly hard copy newsletter that goes out to letterboxes, informing what’s on – the latest copy had a page and a half from the All Right campaign, with well-being tips. 1430 people clicked into this on facebook this edition compared with 450 last time.</p> <p>A Timebank Committee is well on the road to getting a timebank operating in Kaikōura – timebanks have been shown to increase community connectedness and resilience – particularly the established timebank in Lyttleton was a key component in recovery there.</p> <p>Discussions with Gap Filler to come to Kaikoura – there is a small amount of funding in order to further some of the projects that came out of the Inspiring Communities workshops. Tiny Wee Libraries, another of the projects is kicking off.</p>

	<p>These projects build connectedness and resourcefulness in our town and are a key strategy to make sure there is a grass roots approach as well as top down initiatives.</p> <p>Building Back Better: The Waste Case Manager has run some amazing workshops creating surfboards and skateboards in the Community Shed (supported by Te Hā).</p> <p>Te Hā continues to work at encouraging, enabling and promoting learning opportunities.</p> <p>SKIP funding in the community has enabled many activities – most lately a photovoice exhibition based on sleep.</p>
<p>Te Putahitanga o Te Waipounamu</p>	<p>The purpose of the Navigators is to engage, empower, enable, inspire and support homeowners and their whanau to become independent and self-reliant. The Navigators offer a wide ranging service to people whose homes are affected as a result of the earthquakes and in collaboration with those individuals develops a comprehensive recovery plan based on the most up to date information sourced, that enables them as a whanau to make informed decisions about their future direction.</p> <p>Trends and Emerging Issues: <i>Wellbeing</i> Affected wellbeing remains our largest trend. Stress related to many aspects of the recovery continues to have a high impact on households; this includes;</p> <ul style="list-style-type: none"> • Cannot afford expert advice • Unable to secure quotes from local tradesmen • Having to wait for a second opinion • Heightened state of stress • Requesting more information from insurer • Increased pressure to get things done • No accommodation options • Difficulty in re-insurance of homes • Difficulty in accessing the funds from the bank • Renter trying to find accommodation while landlord property is being repaired • Challenging behaviour from children parent separating • Family issues, ill health, sick pets • Delay in decision on 124 Notices where the land is damaged • Lack of confidence in making decisions re accepting settlement offers.

Outreach Dashboard



Outreach Dashboard

Key Messages:

- Supporting the community with pathways to wellbeing services
- Supporting residents who need help with their insurance issues
- Collecting information on all the different housing needs

Social Recovery Trends:

- **Health & Wellbeing:** The one-year anniversary was very meaningful and residents are slowly gearing up for Christmas. The outreach team continues to work their way around the community, picking up vulnerable people who have need support.
- **Insurance Concerns:** 44% of Kaikoura residents have been paid out. A small number of people cannot afford expert advice, are in settlement dispute or are waiting on scopes of work.
- **Accommodation:** The lack of accommodation is still causing concern.

What are we doing?

- The All Right? Campaign is supporting community connectedness with its positive messaging. The R u OK? Team is continuing with their regular door knocking with consistent pathways to targeted supports, mostly through Kaikoura Health and the Recovery Wellbeing team.
- We are working with NZIC to clarify pathways to support residents to work through their insurance issues. We also have employed a local EQ Support Navigator whose work will support anyone who is having delays with their claim.
- We are working with Housing NZ, MBIE, KDC and NCTIR to ascertain what our housing needs are and find ways to fill the gap.

Ward Domain Family Day!

**The Quake, 13 Months On
Saturday 16 December
from 2 pm**

**FREE! Kids' games and activities, BBQ
dinner and drinks provided. A chance
for quake affected Town and Country
communities to take stock of their
recovery over the last year.**

Phone 0800 787 254 for more information


Rural Support
TOP OF THE SOUTH

 **RHānz**
Rural Health Alliance Aotearoa New Zealand

To:	Earthquake Recovery Committee
Date:	13 December 2017
Subject:	Economic Recovery Update
Prepared by:	Mel Skinner Economic Recovery Lead
Authorised by:	Angela Oosthuizen Chief Executive

Workforce Staffing:

Economic Recovery is currently working with New Zealand Motor Caravan Association to provide seasonal workers for the summer season.

New Zealand Motor Caravan Association has advertised in their magazines and through their social media channels. Economic recovery is currently matching the applicants with businesses that require staff. This project is currently focused on the accommodation sector and will then expand depending on the availability of candidates.

A number of businesses are utilising returning university students.

Grants Program

Grants assessor is still working closely with many businesses. The passing of the end date for many business interruption policies has made more businesses eligible for the grant and the grants assessor is working with these businesses prior to the end of the grants program on 15 December 2017.

Uplift Mall

Uplift Mall consents have all been approved. No resource consent was required under existing use rights and building consent was granted within 8 days.

NCTIR has invested into this project to help develop a community space.

Economic Development

Economic development plan and overview has been developed with 6 key areas of People, Community, Diversification, Investment, Tourism and Environment.

West End Development

A proposal has been submitted by Urbantactians (Mike Fischer who presented previously to Council) and Placemakers to run consultation and Project development session with Council and West End businesses. The aim is to develop ideas for the West End drawing upon work completed a number of years ago. It is hoped that this session will create better working relationships with business and Kaikoura District Council and create smoother methods of project implementation.

Economic recovery is currently working with Ministry of Business, Innovation and Employment on funding for this.

Earthcheck

Economic recovery met with Earthcheck CEO, Vice President and account managers in Brisbane.

Kaikoura as a sustainable tourism destination is the world leading destination by having held certification longer than any other destination in the world. Earthcheck is keen to partner with Kaikoura to look at what support we need and to develop our benchmarking further.

Earthcheck is about celebrating success through measuring our environmental initiatives to be able to brand and market Kaikoura with credibility as a sustainable destination.

New Zealand currently is losing its reputation as 100% pure and retaining our Earthcheck status not only assists Kaikoura's branding but provides an opportunity to leverage ourselves as a valuable brand asset to the government.

Steward Moore, Earthcheck CEO, is keen to come over to Kaikoura and work with Council on assisting in the branding of Kaikoura. Melinda Watt, Vice President will continue to work with her team and Council in maintaining our Earthcheck status.

New Zealand Transport Agency Improvements package

New Zealand Transport Agency has met with number of businesses to discuss the improvements package on State Highway 1 north and to get their thoughts from an economic/business perspective.

Deviation

The deviation is still causing undue stress on a number of business affected. The deferred decision is leaving businesses in limbo as regards to their future.

Capability Development

Three capability sessions have been run for businesses. One focused on sales, one focused on employment and the Tourism Industry forum. These sessions had between 8-19 people attend.

Another session was planned for 5 December on Insurance with Renee Walker however there had been a low response rate and was cancelled. Russell Cull will continue to triage insurance issues with businesses on a case by case basis.

Business Association

Canterbury Employers Chamber of Commerce have run an initial meeting with a number of businesses to discuss the implementation of a Kaikoura Chamber of Commerce. From this meeting the Chamber of commerce will develop a survey to all their current members which will then be extended out to all businesses.

Key areas that were discussed were capability development, local input and diversification on the Kaikoura Steering Committee as was heavily tourism focused.

To: Earthquake Recovery Committee

Date: 13 December 2017

Subject: Building Update

Prepared by: Tracey Hamilton
Building Administration Officer

Authorised by: Angela Oosthuizen
Chief Executive

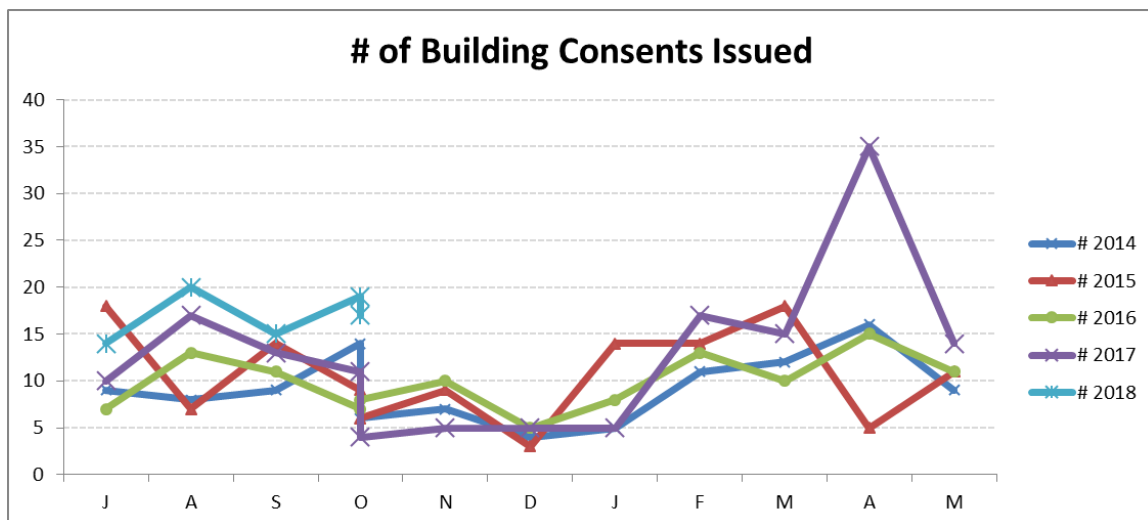
There were 19 Building Consents with a combined construction value of \$3,451,640 issued during October and 17 Building Consents with a combined construction value of \$2,052,382 issued during November 2017. These consents were for:

- 13 Dwellings
- 4 Sheds/garages
- 3 Alterations/extensions
- 10 Solid fuel heaters
- 2 Septic Tanks
- 1 Effluent Tank
- 1 Earthquake repair
- 1 Inground swimming pool
- 1 Container Mall

We currently have 17 consents being processed.

9 Land Information Memorandums were issued in the month of October and 24 in the month of November 2017

17 Code Compliance Certificates were issued during the two month period.



To:	Earthquake Recovery Committee
Date:	13 th of December 2017
Subject:	Waste Project - Update
Prepared by:	Natalie Absalom, Case Manager (Waste)
Authorised by:	Susi Haberstock

Purpose and Origin:

The Kaikōura Earthquake Recovery Waste Project, Asbestos Testing and Hazardous Material Collect: is aimed at reducing accidental environmental release of hazardous material as part of the earthquake rebuild phase and promoting waste reduction.

Executive Summary:

This report will provide a summary of the management of hazardous waste streams generated by the earthquake on the 14th of November 2016 and recovery efforts.

Recommendation:

That the Committee receives this report.

Background:

The Kaikōura Earthquake Recovery Waste Project is a joint initiative between Environment Canterbury, Kaikōura and Hurunui District Councils to repair and upgrade damaged waste infrastructure and to manage hazardous waste streams that will be generated as part of the recovery event.

Points of note:

- Asbestos testing is well underway, we have three contractors who are able to undertake testing on behalf of the project: Complete Asbestos Solutions Limited (CASL), ENGEO and Environmental & Industrial Analysis Group (EIAG).
- Hazardous Material pick-ups are being undertaken by EnviroNZ, to date they have removed 112kg of hazardous material, 820kg of paint plus a separate of removal of oxidisers.
- We have 55 properties at various stages in the program to date.
- We have a small backlog coming into the Christmas season- this should be caught up by the end of January 2018.
- The Skateboard and Surfboard project was very successful, we made 12 surfboards and over 30 skateboards. Lovely to see some kids out and about on their boards

Community Views:

Regular Facebook and Media mentions has helped to get the word out to the community. A positive story about one of our contractors, EIAG is due out in early January. The Skateboard and Surfboard project was well received by the community.

Financial Implications and Risks:

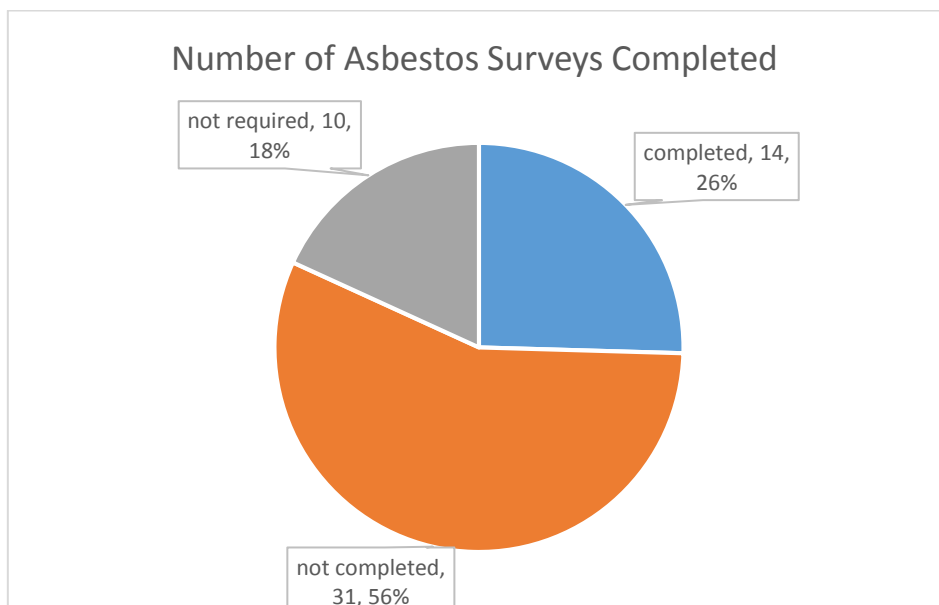
- Funding for this project is secured via Environment Canterbury
 - This funding is only going to be available up to winter 2019
- All ratepayers qualify for free testing but removal costs may be their responsibility.
 - These costs may be substantial in some cases.
- Some ratepayers may feel particularly aggrieved by the cost of removal.
 - More than one removalist is now working in Kaikōura, this will allow claimants more surety due to the nature of competitive quoting.
- Some ratepayers may try to remove and dispose of asbestos containing material or suspected asbestos containing material in a manner that exposes themselves, their neighbours and our environment to risk in a bid to avoid removal costs
 - The council could consider asking for evidence of the asbestos free status of waste at IWK before it is accepted.
- Errors made by testers
 - We have established an audit procedure to ensure claimants can be confident their results

Community Outcomes:

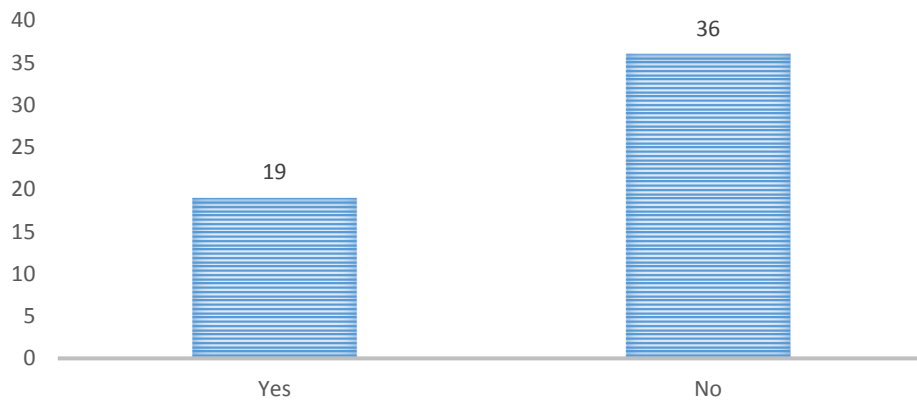
The success of this project is important to all of us. Kaikōura's natural resource, mana and beauty needs to be preserved throughout the recovery and rebuild phases.

At the completion of this project:

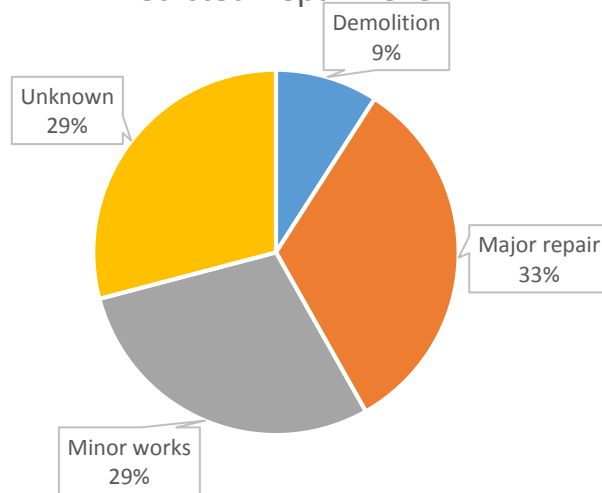
- Kaikōura will have less asbestos containing material present in its buildings.
- Much of the unwanted hazardous material will be removed from properties.
- Many demolitions will result in recovered, resalable items
- More people will be thinking about recycling and reusing



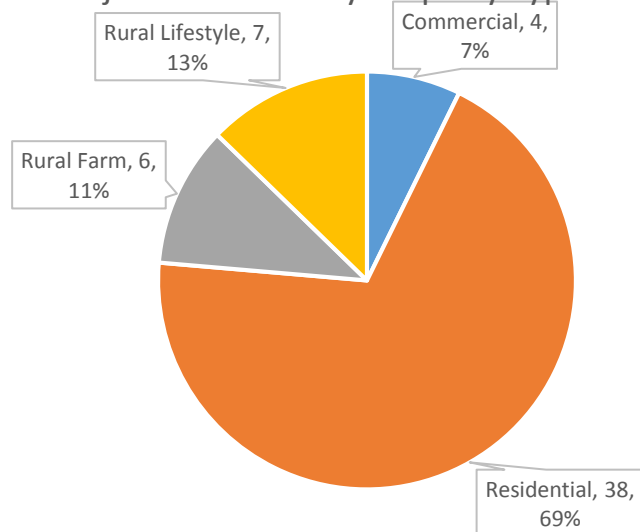
NUMBER OF CLAIMANTS UPTAKING HAZMAT PICK-UP



Predicted Repair Level



Project Claimants by Property Type



To:	Earthquake Recovery Committee
Date:	13 December 2017
Subject:	Rebuild Programme Report
Prepared by:	Will Doughty Rebuild Programme Director
Authorised by:	Angela Oosthuizen Chief Executive

Purpose

The purpose of this report is to provide the Mayor and Councillors with an overview of the key rebuild programme activities for the month.

1.0 Programme Update

1.1 Programme update summary

The focus for the month has been to progress the optioneering and concept design work for aeration lagoon, Lyell creek and the five bridges with draft reports now received for all three projects. Options needs to be worked through and for each project a preferred option to take through to concept and detailed design agreed.

Work is also continuing with supporting the insurance processes with interpretation of the CCTV and leak detection work.

The Request for Proposal (RFP) for the Professional Services Panel has been released to market and closes in late December. The current timelines have the panel up and running from February 2018.

A Council owned Community facilities strategic plan is being developed and will be presented in a separate report on the 13th December.

1.2 Health and Safety

No Health and Safety incidents have been reported this month relating to the rebuild activities. KDC are looking to appoint a dedicated resource to assist with internal systems and process and address the findings from a recent review. The KDC Health and Safety Committee are currently working to ensure all staff have required PPE and a system for near miss and incident reporting is being developed and introduced.

1.3 Environment and Heritage

A meeting was held with Heritage NZ to determine the best approach for addressing heritage issues associated with the rebuild programme. An Emergency Archaeology Authority application is being prepared to cover all rebuild activities with a view to submitting this prior to Christmas. An Emergency Authority has been granted for the drainage work at Jimmy Armers and work is now progressing.

A draft Service Level Agreement (SLA) has also been prepared between KDC and MKT to provide advisory services on behalf of the Runanga with regard to the infrastructure and community facilities rebuild programme. This needs to be finalized. A cultural values statement will be sought from MKT with regard to the emergency works authority application for the programme.

1.4 Quality

No quality issues have been reported this month.

Handover documents have been received for several packages of the harbor and have been entered in KDC GIS system.

1.5 Communications / Community and Stakeholder Engagement

The rebuild programme section of the KDC website is now up and running and being kept up to date. Further communications are being planned around the full works programme as well as updates on specific projects. A rebuild specific email address has been established for enquiries and complaints.

There has been an increase in the number of complaints and queries this month around the state of local roads especially Mt Fyffe and Hawthorn Rd Bridge. Some specific messaging around that is being targeted as well as targeting a solution prior to Christmas with the roading contractor.

1.6 Procurement

The procurement strategy has been signed off by both the RSG and the Council. NZTA have reviewed and have given an extension until April to address relatively minor comments with regard to BAU activities. Approval has been sought separately for establishment of the professional services panel. Further approval will be required for the physical works panel.

The RFP for Professional Services has been released to market this month and closes on the 14th December. The intention is to have the panel of two up and running by February 2018.

Project Number - Name	Status	Next actions
WW.3.1 - Lyell Creek Sewer	Options Report submitted and being reviewed	Select preferred option to progress to Concept design
WW.2.1 – WWTP Aeration lagoon	Options Report submitted and preferred option identified	Detailed design of preferred option
WW.3.4 - Mt Fyffe / Hawthorne Sewer	Draft Concept Design Report has been prepared and initially discussed.	Gate 1 – Concept Design sign off required by Steering Group
WW.2.6 - Totara lane Pumps Station	Options Report has been submitted and	Select preferred option to progress to Concept design
W.2.1 - Mackles Bore water supply repair	Options Report submitted and options discussed	Confirmation of final preferred option required
W.2.2 - Fords Reservoir	A betterment case for replacement of Fords 1 and 2 has been signed off by the RSG	DPMC approval of betterment funding
W.2.3 - Peninsula 1 Reservoir	Repair options have been identified. Preferred repair option needs	Formal confirmation of repair option

	confirmation	
R.3.3 - 5 x Bridges	Options Report submitted and preferred option identified	Select preferred option for each bridge site to progress to Concept design

1.7 General Progress

The below table provides a summary status of specific projects currently underway and what the next steps for the RSG are.

- In addition work is still ongoing between KDC and NZTA to finalise an agreement for the temporary maintenance and then the long term strategy for local roads identified as haul routes for use by NCTIR. This is targeted for completion by 22nd December.
- Work is also underway on the strategic business case for access arrangements in the Clarence Valley which is also tied with the temporary solution for the Wharekiri stream.
- EQ roading programme is being reviewed and works approved monthly. Priority for the next few months will be sealing work where possible that isn't impacted by underground utilities.

2.0 Projects Approved by RSG into construction (excludes emergency works and temporary maintenance)

- Work-scope eligibility has been agreed on the following projects:

Project Name	Asset Class	Value of Project
Temporary access arrangements across the Wharekiri stream	Roading and structures	\$740,000 capital works
Red Swamp Road overlay	Roading and structures	\$100,000 capital works
Mill Road overlay	Roading and structures	\$105,000 capital works
Ocean ridge timber tank – liner	Water supply	\$35,000 capital works

3.0 Programme Risks and Issues

Only Extreme and High risks included in report

Risk Ref	Risk Description Event	Effect	Risk Score Residual	Risk Control/Mitigation	Risk Owner
R001	Rebuild programme scope not fully defined resulting in increased programme estimates	Additional costs to clients or sub-optimal programme outcomes due to funding constraints	High 21	Further asset investigation and validation of damage reports	Rebuild Director
R002	KDC ability to meet financial obligations - cashflow and budgets	Rebuild delayed, sub-optimal programme outcomes	Ext 23	Early warning in terms of financial reporting and cashflow forecasts	KDC Finance manager
R005	The programme is not delivered safely	Contractor/public injuries and possible fatalities	High 22	Appropriate safety standards defined and implemented for the programme. Appropriate monitoring and assurance to ensure compliance.	Rebuild Director
R006	The programme is not delivered to appropriate quality standards	High level of remedial work required, longer term operational maintenance costs	High 18	Quality standards and requirements defined for the programme. Appropriate monitoring and assurance	Rebuild Director
R007	Another natural hazard event (earthquake, cyclone, rain event)	Staff fatalities, damage to rebuild works and more infrastructure damage	High 18	Emergency response plan in place.	Civil Defence Coordinator
R008	Interdependencies from other workstreams or funding affect programme delivery (e.g. NCTR, EQC, Insurance, natural hazards programme)	Delivery of key projects delayed due to resolution of interdependent	High 18	Coordination across workstreams and interface with key parties	Rebuild Director
R010	Community/Stakeholder expectations are not achieved with programme outcomes	Loss of public confidence in local and central government	High 17	Clearly articulated rebuild programme objectives, regularly stakeholder engagement	Rebuild Director
R012	Lack of external resources to deliver the programme	Programme delays or increased costs	High 17	Timely communication of rebuild programme to market and appropriate procurement strategy in place. Market testing and appropriate packages identified	Rebuild Director

4.0 Expected Progress within the Next Month

- The RFP for professional services panel will close and evaluation will commence.
- Confirmation of preferred options for a number of projects identified in section 1.7
- Stakeholder workshop in the Clarence valley on the 7th December
- SLA with MKT finalized and Archaeological Authority submitted.
- Interpretation of the CCTV work finalized by Fluent solutions
- Updated water reticulation report from GHD.
- Minor repair works to tennis courts, Skate Park and demolition of Jimmy Armers toilet block (temporary facility to be installed for summer).
- Sealing of sections of Mt Fyffe Rd

5.0 Insurance

There have been several meetings with both Material damage and LAPP to further progress information exchange and work towards preparing a basis for claim in the next several months.

To:	Earthquake Recovery Committee
Date:	13 December 2017
Subject:	Council-Owned Community Facilities Strategic Plan
Prepared by:	Will Doughty Rebuild Programme Director Bruce Apperley Engineer
Authorised by:	Angela Oosthuizen Chief Executive

To be circulated Monday 11th December 2017.